





#### WHO ARE WE?

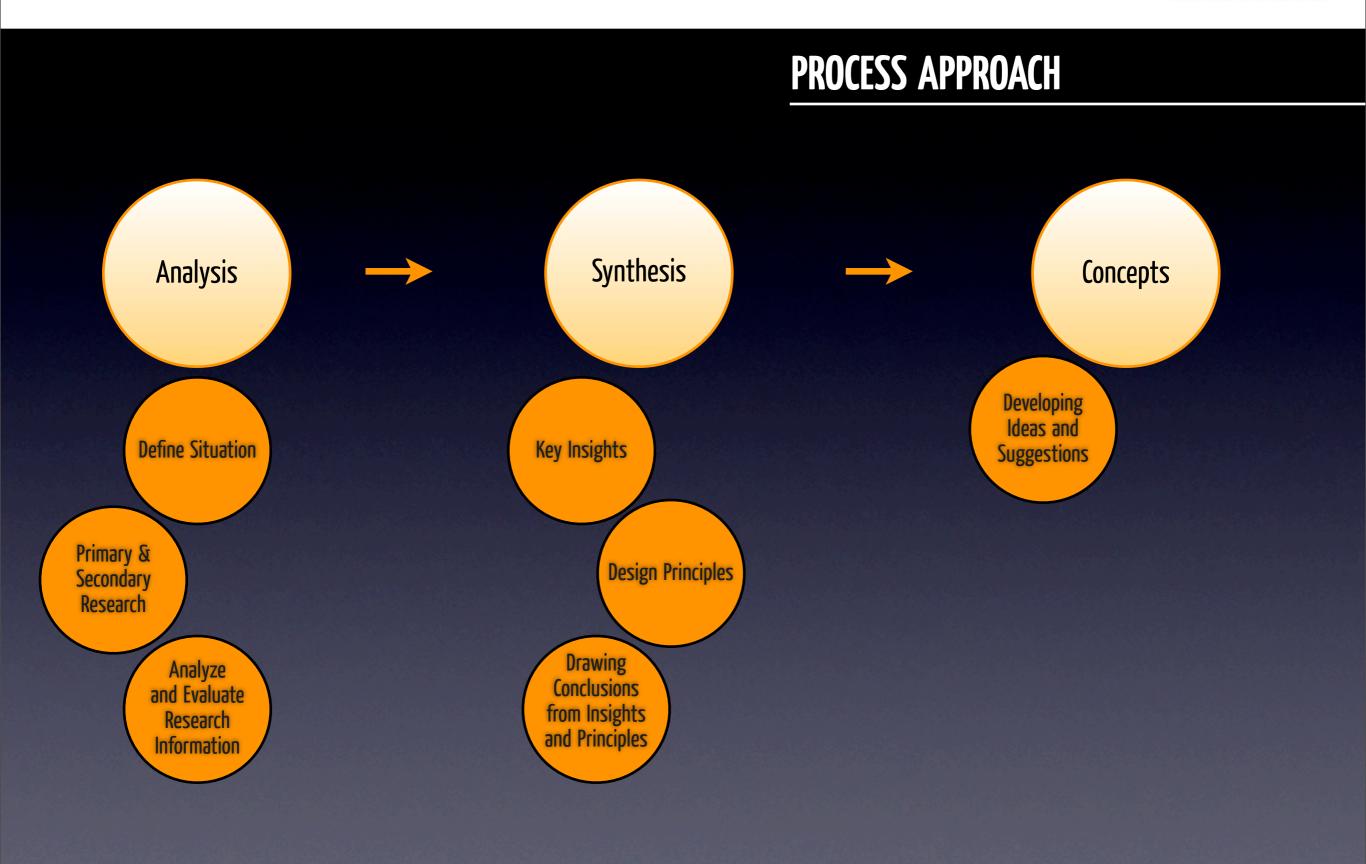
we are a design research team that delves into the psyche of the discerning consumer of the X & Y generation market.

**\_Rafael** has conducted extensive field studies utilizing design research methods and is an expert at the study of humans in their natural social interactions.

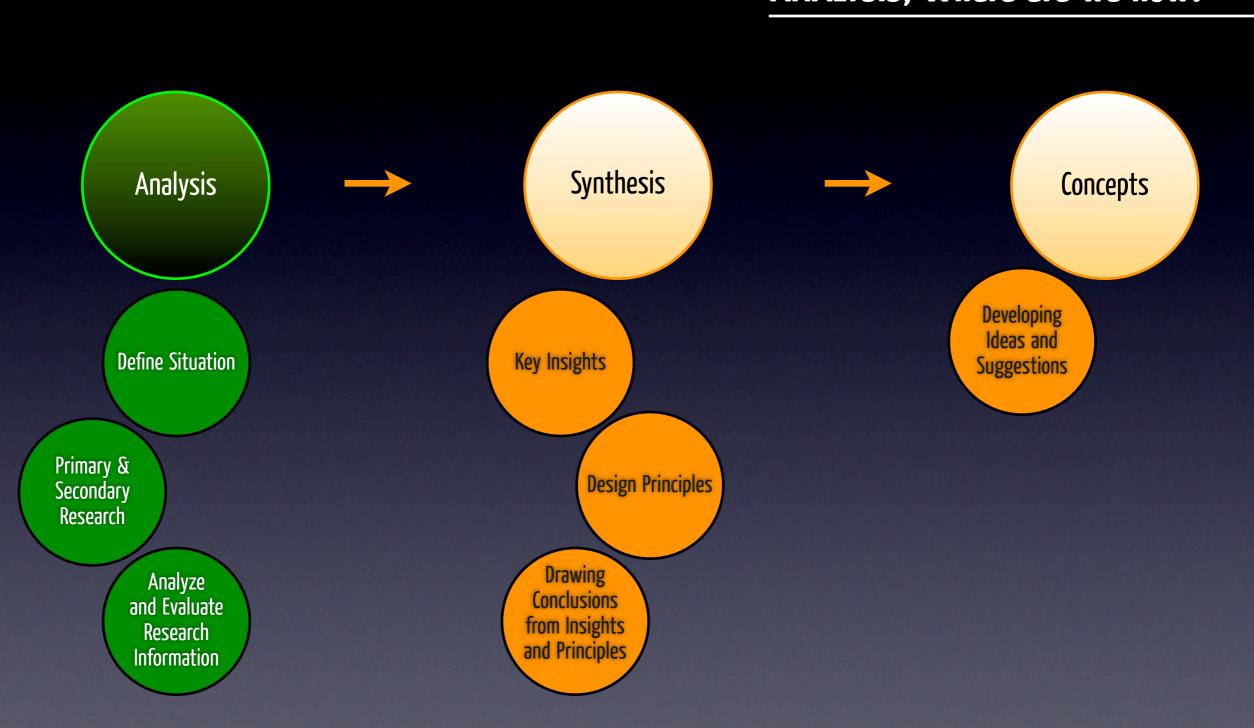
**\_Lee** has been trained in the science of anthropological research and psychological analysis but has done extensive field work in shadowing marketing research teams.













Research

Analyze and Evaluate Research Information



# **DEFINE SITUATION, Overview**

#### THE GYMBOREE CORPORATION

- \_ More than 500 Gymboree Play&Music Program franchises in 26 countries since 1976
- \_ Started an in-house apparel label in 1986
- Programs are focused on sensory explorations for young babies, to cause and effect, two-way communication, to early listening and language skills.
- \_ Designed by child development experts, Gymboree caters to newborns, toddlers, preschoolers (0-5) and their parents to discover the important link between play and learning
- \_ Each program level incorporates engaging fundamental activities that help build a child's cognitive, social and physical skills.

#### **TARGET GROUP**

#### Consumer

- \_ children (O to five years)
- \_ care giver (parents, other caregiver)

#### Customer

- \_ parents
- \_ grandparents
- \_ babysitter
- \_ older siblings







#### **OVERALL CHALLENGE**

For Gymboree to become the go-to source for environmentally-conscious and socially-responsible parents.

#### **NEXT STEPS**

- \_ define sustainable parenting
- \_ understand/define target market
- \_ discover positive experiences of current customers
- \_ understand consumer motivations
- \_ explore the Gymboree experience









#### RESEARCH

#### **PRIMARY**

- \_ Surveys
- \_ Digital ethnographic interview
- \_ Ethnographic interview
- \_ Expert interview
- \_ Observational analysis
- \_ Shadowing

#### **SECONDARY**

- \_ Electronic-Media (e.g. Websites)
- \_ Mass-Media (e.g. Magazines)
- \_ Bureau of Statistics
- Available governmental and non-governmental statistics
- \_ Journal

Analysis

**Define Situation** 

Primary & Secondary Research

Analyze and Evaluate Research Information

Through research, we have boiled down our findings and present them as personas

#### **PERSONAS**



Parents Emmi Brand (37) lawyer
Brad Hunt (38) surgeon
has 2 Children (Susan/Migel)
that attend Gymboree
lives in the West Village in NY

- \_ Draws a high combined monthly salary
- \_ Demanding careers with little spare time
- \_ spends " family time" with their takes kids by going to Gymboree on weekends
- \_ attends the "connection" class
- \_ are extremely health conscious



Nanny Amanda Steward (32) full time nanny married lives in Brooklyn, NY

- \_ live-in nanny that spends her weekdays with a family (Emi and Brad) in the Upper East Side.
- \_ decided to become a live-in nanny because her husband travels during the week for work
- has no children of her own so became a nanny to satisfy her budding motherly instincts
- \_ attends two Gym Classes a week with Susan and G7 w. Migel
- \_ glad that Gymboree allows the children to socialize, in a safe environment, with other children

Through research, we have

present them as personas

boiled down our findings and

**Analysis** 

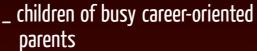
**Define Situation** 

Primary & Secondary Research

Analyze and Evaluate Research Information **PERSONAS** 



Children Susan (1) Migel (2)



- loves playing with their nanny (amanda) but especially enjoys Gymboree sessions with other children
- \_ big space to discover/play.
- \_ like the interaction
- \_ learn how by playing

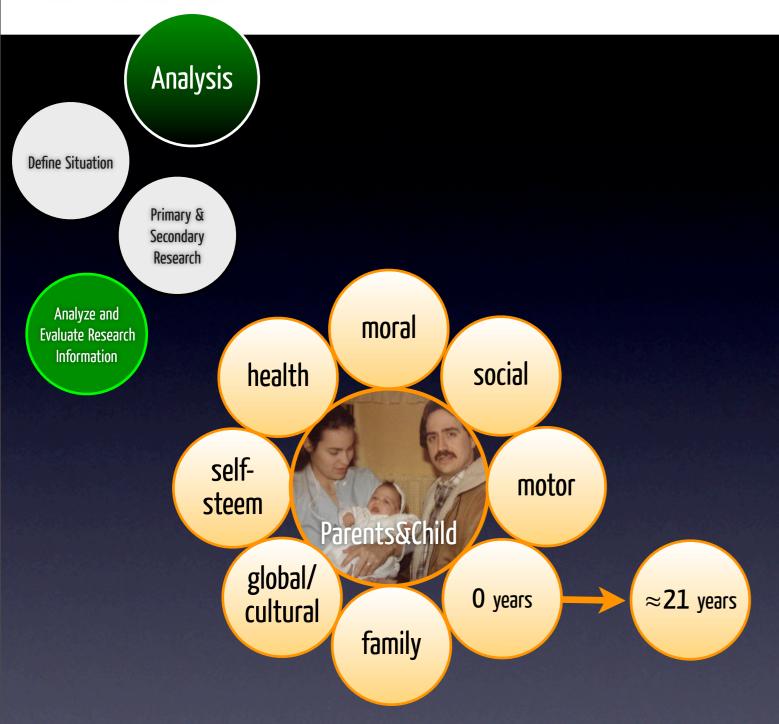


Staff Nancy Brown (30)

part-time and student

single
NYC-Bronx, NY

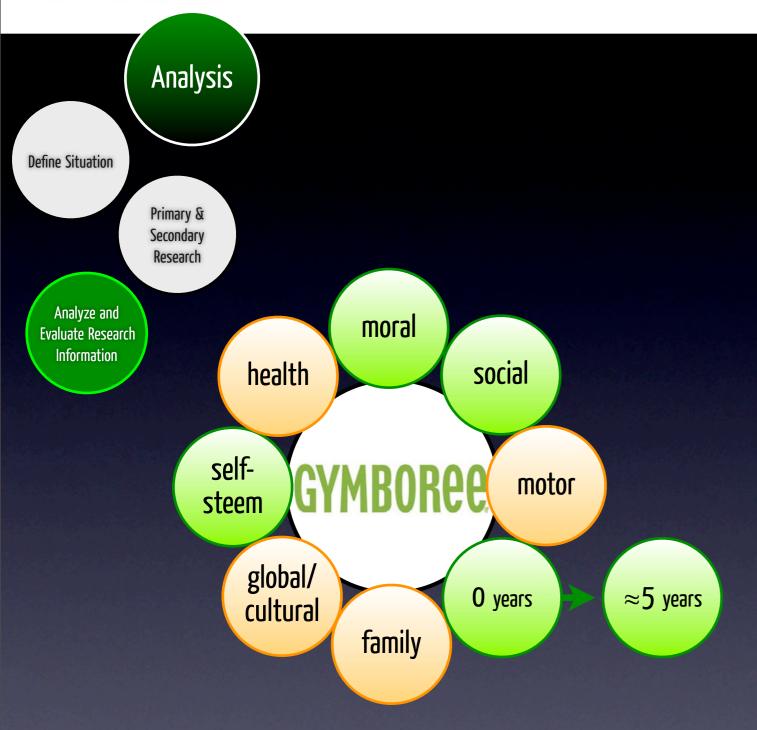
- \_ works in Gymboree Gym
- \_ responsible for Classes.
- \_ studied sociology
- \_ parents/children's interacts
- \_ loves to help
- \_ It is not only work for her!



#### WHAT IS SUSTAINABLE PARENTING?

Our research discovered that sustainable parenting should encompass the following seven points:

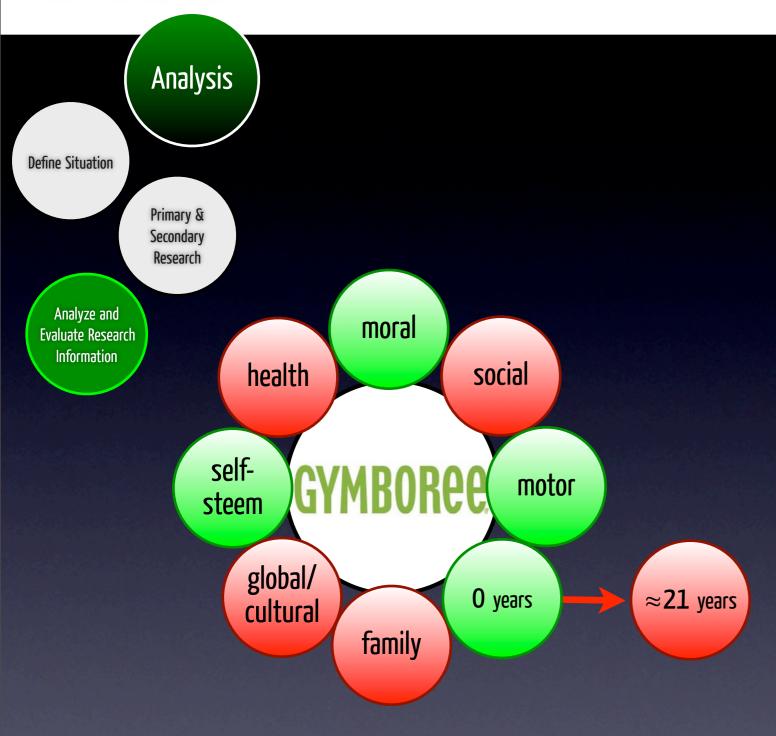
- \_ motor skills
- \_ social skills
- \_ moral wealth
- \_ health understanding
- \_ self-esteem
- \_ global/cultural understanding
- \_ family values



#### WHERE GYMBOREE STANDS NOW?

Gymboree classes currently fulfills the following points:

- \_ motor skills
- \_ social skills
- \_ moral wealth
- \_ health understanding
- \_ self-esteem
- \_ global/cultural understanding
- \_ family values



#### **OPPORTUNITIES**

Opportunities in and improving Gymboree as a leader in sustainable Parenting.

The following key points are lacking from Gymboree's core offerings



**Define Situation** 

Primary & Secondary Research

Analyze and Evaluate Research Information

# strengths

more than 30 years in childhood education research

loyal following

# opportunities

goodwill

large market share

# S.W.O.C Anylysis

# weaknesses

due to its large-scale franchise nature, quality of services may not be standardized

communication weakness within customer base

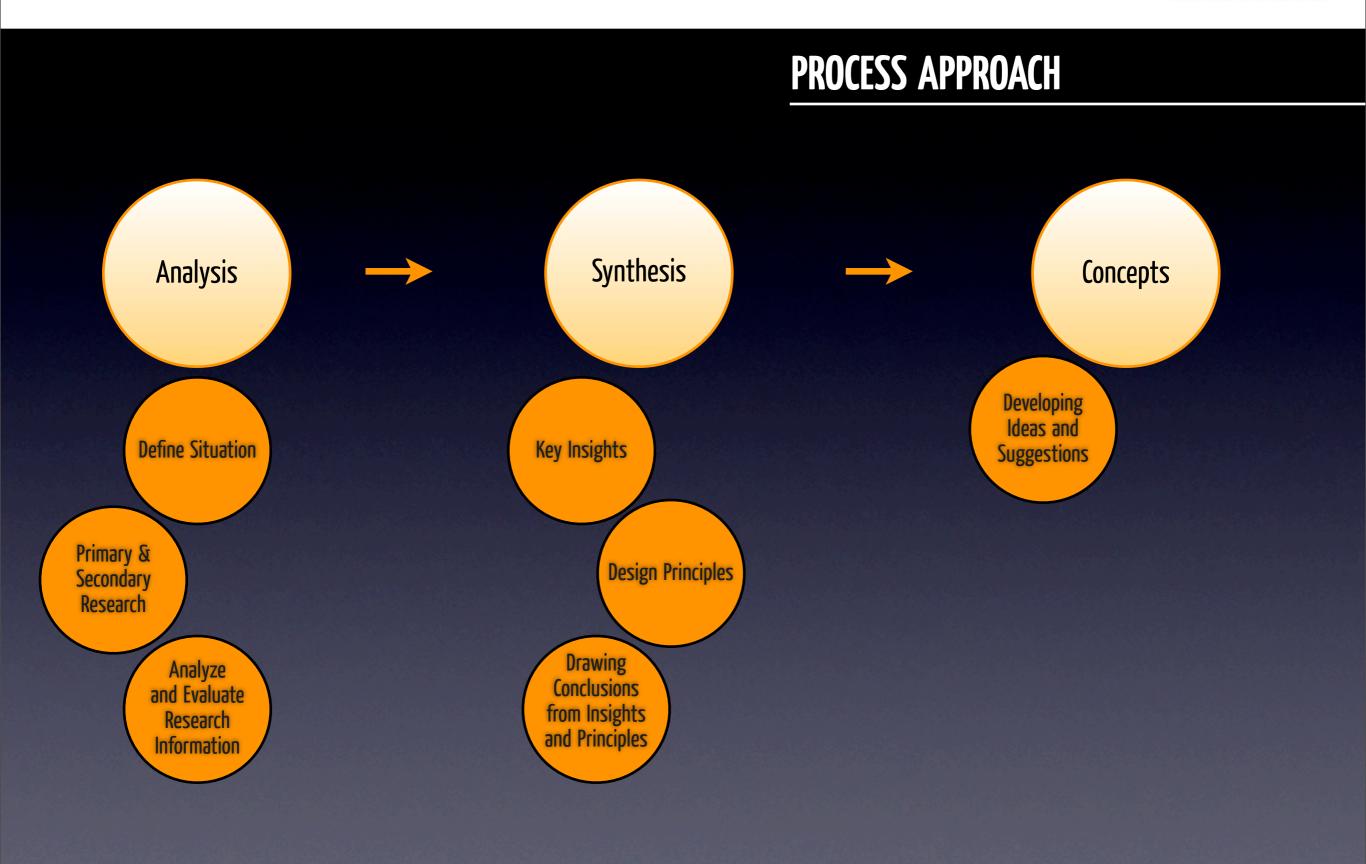
# challenges

to be recognized as a forefront for sustainable parenting

a luxury, not a necessity

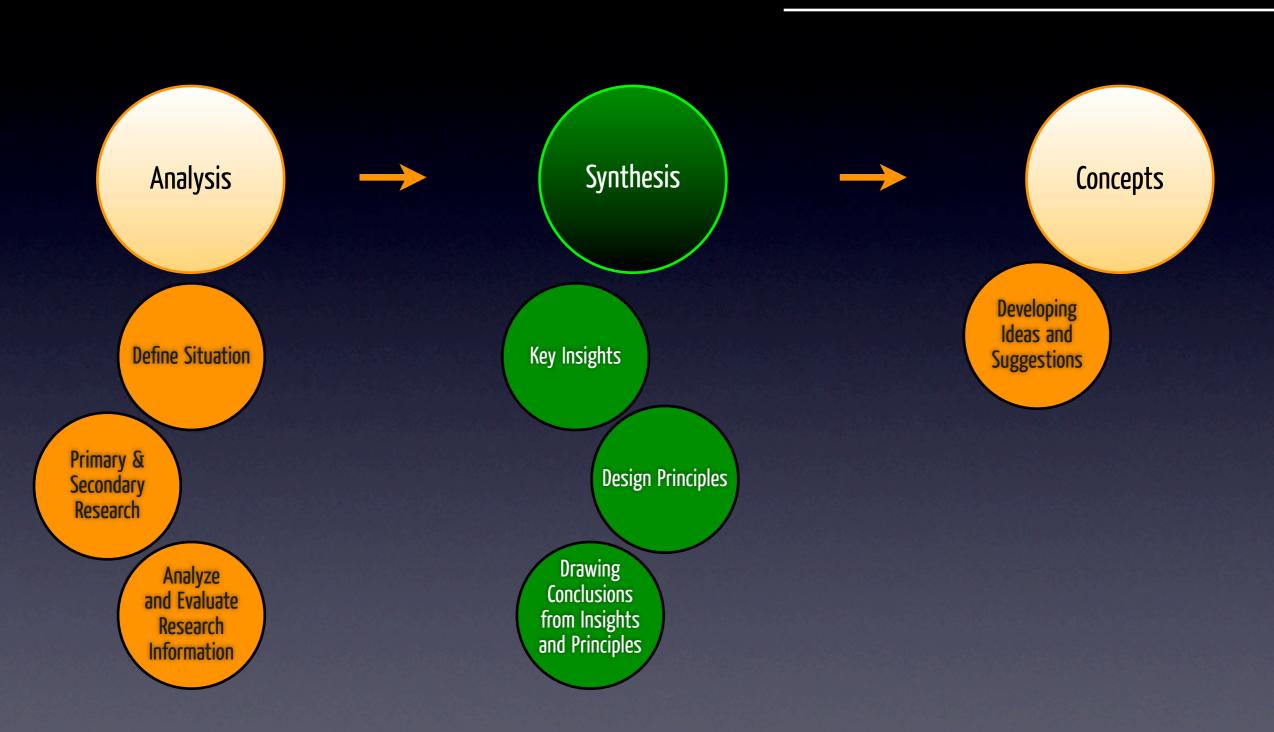
to shine above others in a highly competitive market

improve overall customer experience for return consumption





# SYNTHESIS, Where do we want to be?





#### **KEY INSIGHTS UNCOVERED IN RESEARCH**

health

nutritional values not touched upon

support

there is no service available to provide aid and support in questions concerning

the child

extension

program end too abruptly at age five

apparel

parents are increasingly concerned about sustainability. Especially in terms of

garments and apparel.



#### **INITIAL SOLUTION TO THE PROBLEM?**

health

Provide nutritional classes and/or offerings that would reflect goals in

sustainability as well

support

develop additional support for parents.

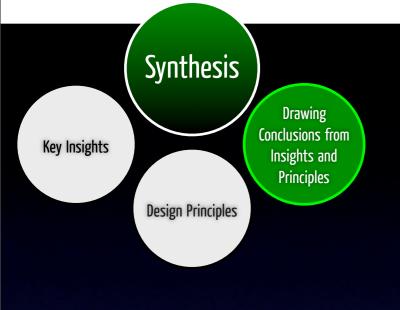


extension

extend classes post the current offering of 5 years to a gradual decrease in classes (so as not to face an abrupt stop)

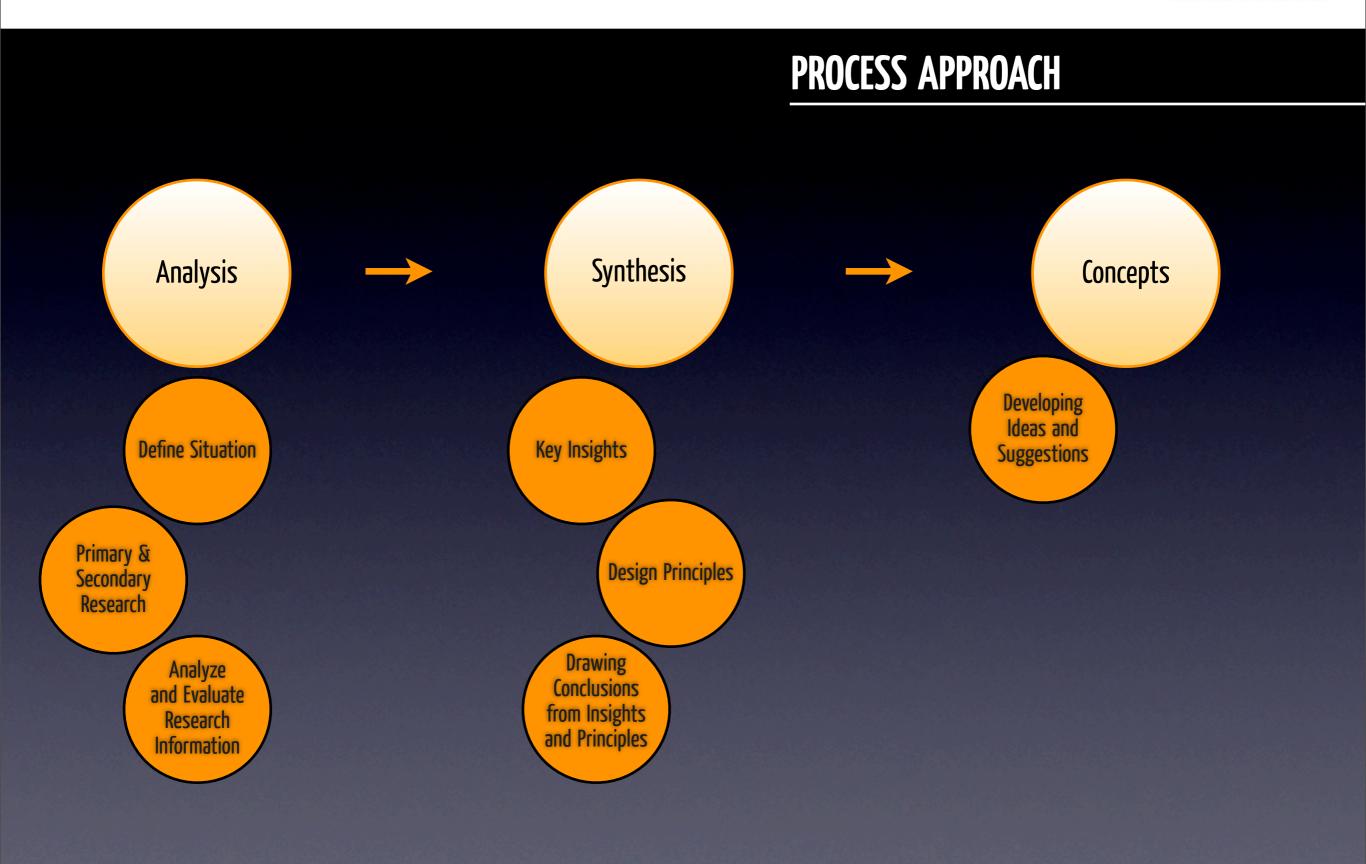
apparel

address apparel concerns

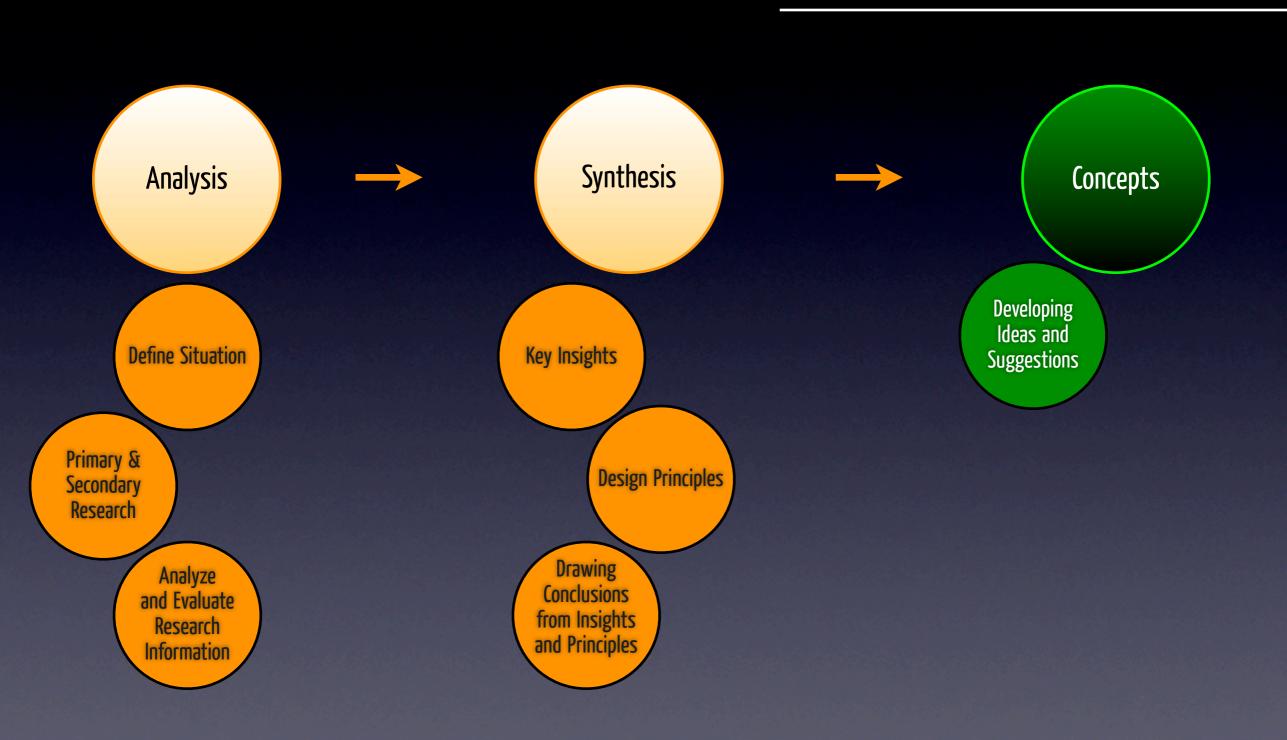


# IMPLICATION AND OPPORTUNITIES

KEY INSIGHTS	DESIGN PRINCIPALS	IMPLICATIONS AND OPPORTUNITIES
Lack of support	Develop SUPPORT	Enhance services
Program end too abruptly	EXTENSION of programs	Leverage program offerings
Nutritional values neglected	Address HEALTH concerns	Emphasize nutritional importance
Sustainability is not assured in the garments bought	Address APPAREL concerns	Emphasize Gymboree's apparel business and endorsement possibilities



# SYNTHESIS, Where do we want to be?



Developing Ideas and Suggestions

#### **CONCEPTS**

With our initial analysis and synthesis of Gymboree's situation, our research team has developed 8 concepts that will address the 4 design principles

health

\_ nutrition classes for parents

\_ nutrition classes for kids

support

\_ 24/7 support for parents



extension

\_ additional classes for kids aged 5 to 7

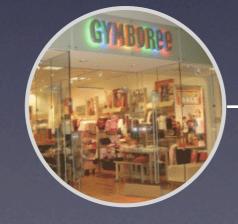
\_ after school care

\_ Gymboree Network



\_ make sustainable clothing available

\_ additional benefits of apparel lines





# 01/08\_ Nutrition Classes for Parents



One possible way to promote the nutritional aspect of Gymboree would be to create classes on nutritional health that is bespoke to the caregiver.

#### **BENEFITS**

- \_where and how to buy child-friendly products
- \_what a comprehensive daily diet consist of
- \_food of particular health benefits
- \_how to present/decorate food in a way that is appealing to children
- \_how to educate children about nutritions
- \_culinary safety and when it is safe to include children in cooking sessions





Japan



Australia





## 02/08\_ Nutrition Classes for Kids



Another option to support the nutritional aspect of Gymborre would be to include nutrition classes for the child.

- \_acquire a taste for nutritional foods
- \_absorb visuals and concepts of nutritional food when it is instilled in them
- \_the purpose of food and its benefits
- \_parents are engaged when the food they just prepared are serve to their child

# 03/08\_ 24/7 Support for Parents



Parents often have questions about multiple aspects of their children. That could include anything from: counselling, psychological, behavioral help, health and first aid questions, to even apparel sizing questions.

For that reason, Gymboree could provide an in-house child-psychologist/paeditrician service that is easily accessible through a 24/7 hotline.

- \_Gymboree presents themselves as a key component in a child's development
- \_Support and education on anything that concerns a child. Whether trivial or not; including, but not limited to: health, learning, apparel, instructions.
- \_Solves parents/child issues

# 04/08\_ Additional Classes for Kids Aged 5 to 7



# **GYMBORE**

GROWING YOUNG MINDS...

2 3 4 5 6 7

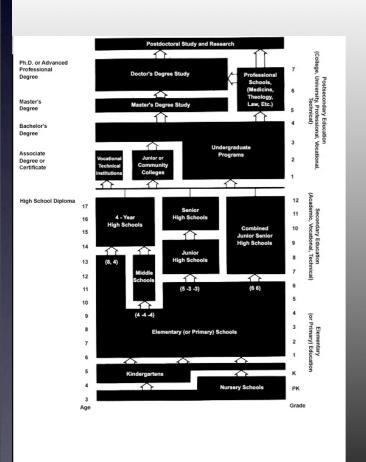
Parents often feel that the current offerings at Gymboree are good but insufficient if Gymboree wants to be at the forefront of sustainable parenting.

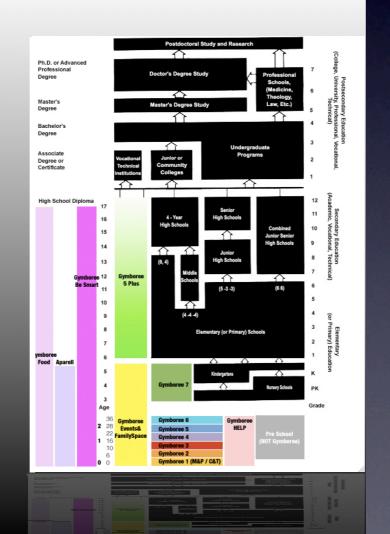
We have developed to extend our class offerings: - classes that include children from aged five to seven years of age.

- \_ provides children with a sense of continuation in the Gymboree program
- \_ lets Gymboree members gradually detach from the safety net of Gymboree

#### 05/08\_ After School Care





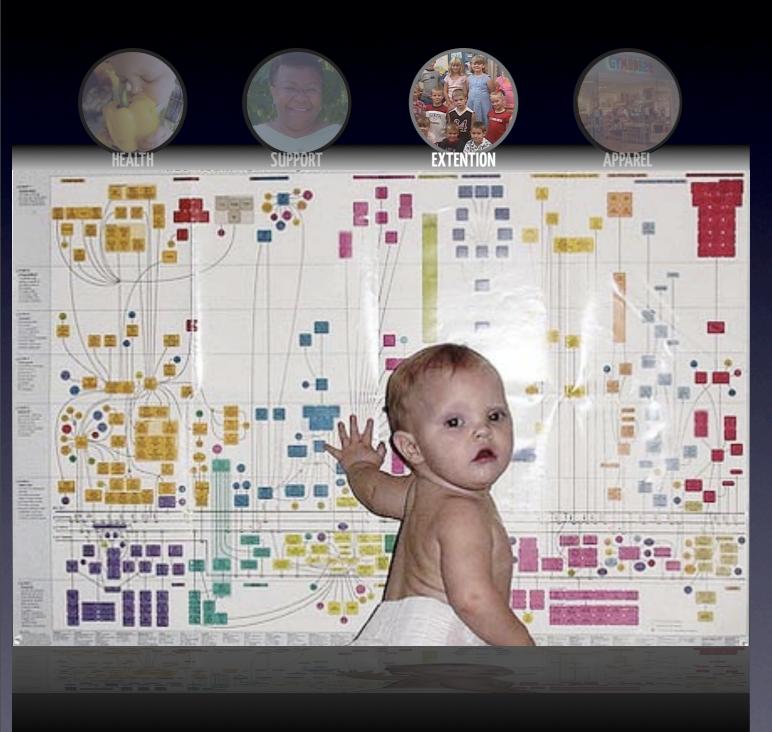


Parents often feel that the current offerings at Gymboree are good but insufficient if Gymboree wants to be at the forefront of sustainable parenting.

We have developed to provide after-school care where children would have a safe haven to do their homework and socialize while their caregivers are unavailable. Similar to having a babysitter with lots of other "siblings".

- gives children a space to work and socialize with other Gymboree children and a peace of mind for the parents that their children is watched for
- \_lets Gymboree members gradually detach from the safety net of Gymboree

## 06/08\_ Gymboree Network



Gymboree members often search out childhood playmates from similar programs.

With this in mind, we suggest to create an alumnus network that gives membership to all Gymboree members (this could come at an annual contribution). And would feature alumnus email accounts, access to Gymboree support and services, family loyalty plans and/or yearly publications.

#### **BENEFITS**

To build a network of Gymboree members to ease communication process and strengthen a sense of alliance

# 07/08\_ Make sustainable clothing available



People are increasingly more concerned with organic and chemical-free products. Even with what they wear.

To achieve this, Gymboree's in-house label should fulfill organic production guidelines.

Gymboree could also endorse other organic manufacturers to be child-friendly

#### BENEFITS

\_ Provide parents with an assurance that the garments they buy, fulfill a certain production satisfaction and are of a definite quality.

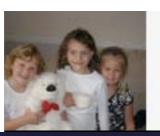
# 08/08\_ Additional benefits of apparel lines











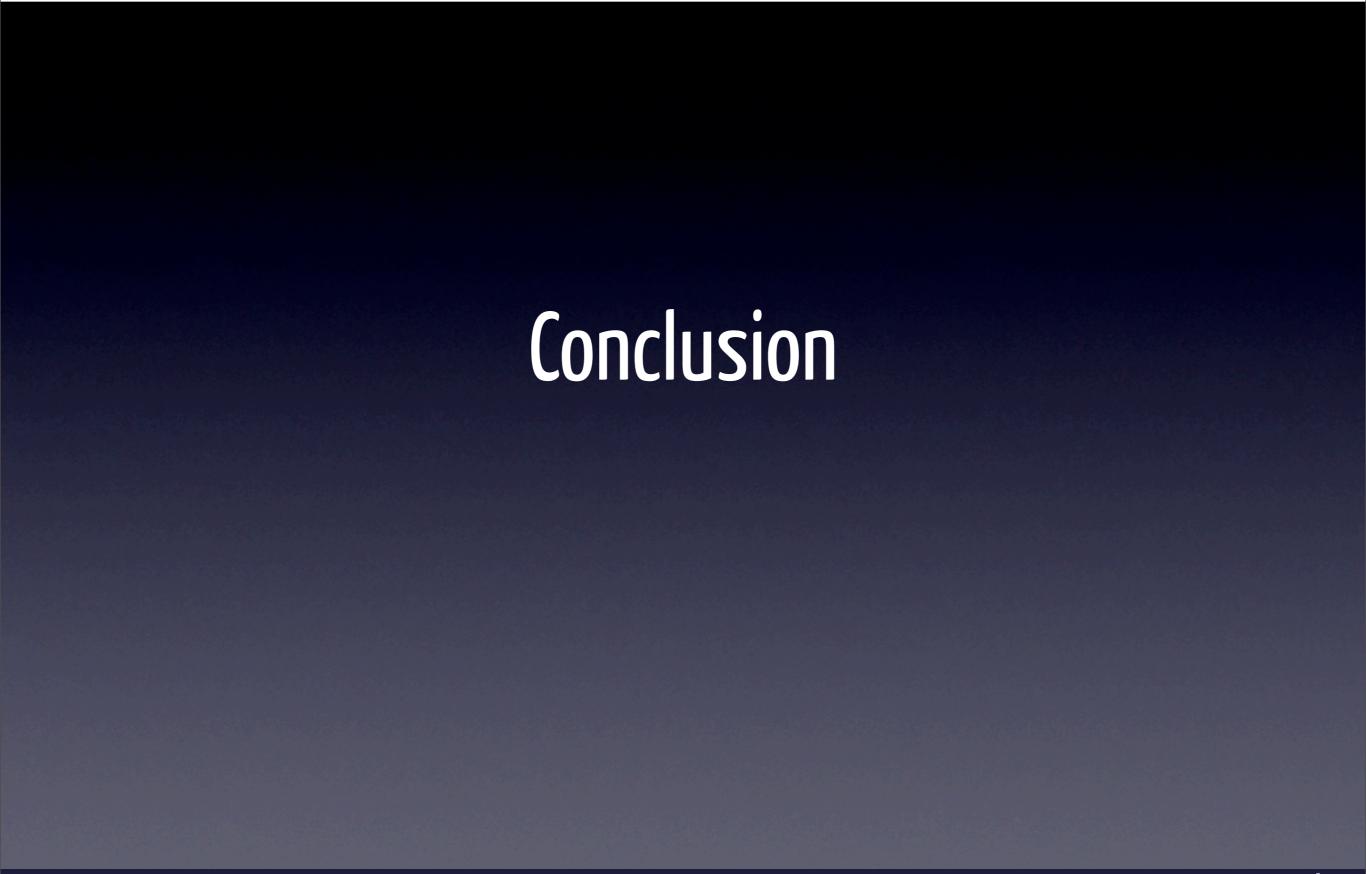


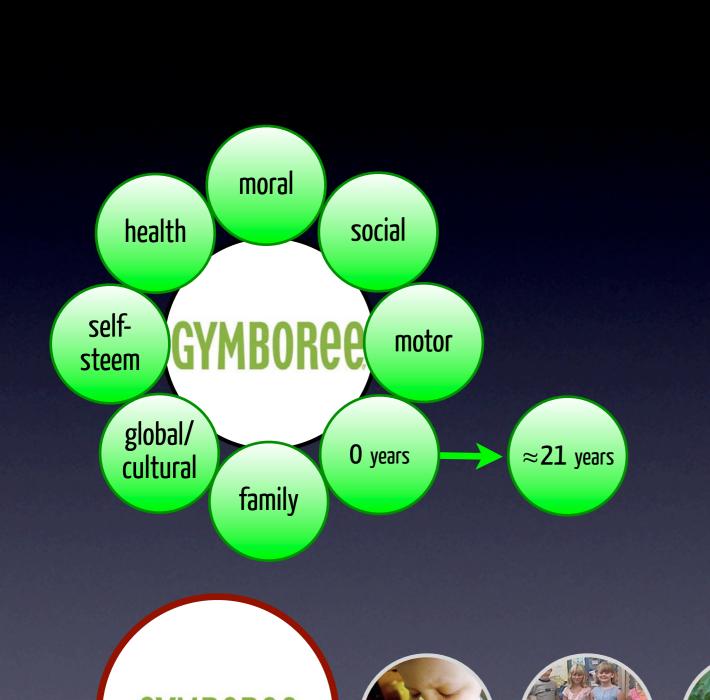


Parents sometimes feel left out when their child participates in Gymboree activities and would access to products that would enhance their parent-child relationship. — To answer this problem, Gymboree have come up with a sister line in the Gymboree label called, GymboreeFUN that introduces a strengthening of the parent-child bond.

- \_ The label would include T-shirts made in both child and adult sizes.
- \_ Instructions that come with T-shirts on how to customize each shirt. This would be a shared activity between the parent and child

- \_ A sense of bond is strengthened when the parent is wearing the same T-shirt as their child.
- \_ Instructional T-shirts allow parent and child to participate in fun, yet educational activities, outside of Gymboree





#### AFTER POSSIBLE IMPROVEMENTS

Gymboree classes could fulfills all the following points after the presented improvements:

- \_ motor skills
- \_ social skills
- \_ moral wealth
- \_ health understanding
- \_ self-esteem
- \_ global/cultural understanding
- \_ family values

# Welcome to R[E]AL Consulting ... together we're smarter!



# Thank You!

